



“A Comprehensive Approach to Modern Conflict: Afghanistan & Beyond”

DRAFT Agenda

Time	Event	Location
Day 1		
0800	Registration/Breakfast	
0900	Introductory Remarks: Dr. John Rose , Director, George C. Marshall European Center for Security Studies	
0915	Keynote Address: Ambassador Martin Erdmann , NATO Assistant Secretary General, Political Affairs and Security Policy	
1000	Topical Remarks: General David Richards , former ISAF Commander <i>“ISAF: Delivering a stable and sustainable future”</i>	
1045	Topical Remarks: Mr. Hekmat Karzai , Director of the Center for Conflict and Peace Studies in Kabul, Islamic Republic of Afghanistan <i>“The International Community’s Role in Developing Afghanistan”</i>	
1115	Group Photo	
1125	Break	
1145	Panel 1 – ISAF Operations in Southern Afghanistan Moderator: Ms. Lesley Simm , Director Islamic World & PRISM, Advanced Research & Assessment Group, UK Defense Academy Panelists: Mr. Anthony Fitzherbert , Visiting Fellow, UK Defence Academy Mr. Mark Sedra , Research Fellow, Bonn International Centre for Conversion Mr. Richard Norland , Deputy Chief of Mission, U.S. Embassy in Kabul Mr. Chris Cooter , Canadian Deputy Permanent Representative to NATO Mr. Robert Gabriëlse , Director for Conflict Prevention, Ministry of Foreign Affairs, The Netherlands <i>Topics:</i> <ul style="list-style-type: none"> • National perspectives on current operations and lessons learned; • The interaction between security and development; • Relations with local government and local communities. 	
1300	Lunch	

1430	Topical Remarks: Ms. Jane Holl Lute , Assistant Secretary General for Peacekeeping Operations, United Nations	
1500	Topical Remarks: Ambassador Robert Loftis , Senior Advisor for Security Negotiations & Agreements, U.S. Department of State	
1530	Break	
1600	<p>Panel 2 – Whole of Government and Whole of Effort Approaches to Conflict Response and Mission Requirements: Challenges and Opportunities</p> <p>Moderator: The Honorable Don Sinclair, Director General, Stabilization and Reconstruction Task Force, Canada</p> <p>Panelists: Mr. Mark L. Asquino, Deputy Coordinator, Office of the Coordinator for Reconstruction and Stabilization, U.S. Department of State Ms. Veronica Cody, Council of the European Union Secretariat Dr. Gyorgy Molnar, Director General for Security Policy and Non-Proliferation, Ministry of Foreign Affairs, Republic of Hungary The Honorable Mohammad Asif Rahimi, Deputy Minister, Programs, Ministry of Rural Rehabilitation & Development, Afghanistan Ambassador Adam Kobieracki, NATO Assistant Secretary General for Operations</p> <p><i>Topics:</i></p> <ul style="list-style-type: none"> • <i>How have key nations in the current situation attempted to deliver a “Whole of Government” approach?</i> • <i>How are they preparing their personnel to operate in this complex environment where the desired outcomes require coordination across several key actors?</i> 	
1700	Lieutenant General James Soligan , Deputy Chief of Staff, Transformation NATO Allied Command Transformation	
1730	Conference Reception	
1815	End of Day One	

Day 2	
0800	Breakfast
0830	Meeting: Working Group Moderators (Location TBD)
0845	Introductory Remarks: Dr. John Rose , Director, George C. Marshall European Center for Security Studies
0900	Keynote Address: Ambassador Eric Edelman , Undersecretary of Defense for Policy, United States Department of Defense
0945	<p>Working Groups</p> <p><u>1. Applying NATO's strengths to the Taliban's weaknesses</u> Moderators: Dr. Thomas Mahnken, Deputy Assistant Secretary for Policy Planning, U.S. Department of Defense Dr. Michael Vickers, Center for Strategic and Budgetary Assessments Rapporteur: MAJ Paul Larson</p> <p><u>2. Mobilizing & institutionalizing the "Comprehensive Approach" in national capitals</u> Moderators: Mr. Philippe Gros, Research Fellow, Fondation pour la recherche stratégique Mr. Paul Schulte, UK Defence Academy / ARAG, Visiting Fellow (MoD) Rapporteur: Mr Jhilwan Qazzaz, ARAG</p> <p><u>3. Mobilizing & institutionalizing the "Comprehensive Approach" in international organizations</u> Moderators: Mr. Ken Hume, EU Council Secretariat Mr. Larry Sampler, Institute for Defense Analysis Rapporteur: Ms. Erin Simpson</p> <p><u>4. NATO Coordination with International Organizations and Other Entities</u> Moderators: General Klaus Naumann, Former Chairman, NATO Military Committee Mr. Gary Robbins, U.S. Department of State Rapporteur: MAJ Jim McDermott</p> <p><u>5. Humanitarian Development in hostile environments</u> Moderator: Mr. Tom Baltazar, United States Agency for International Development Mrs Lesley Simm, UK Defence Academy, ARAG. Rapporteur: Miss Sarah Auchinleck, ARAG</p> <p><u>6. Security Sector Reform in non-permissive environments</u> Moderators: Brigadier Andrew MacKay, United Kingdom Armed Forces LTC Denis Sevaistre, NATO School Rapporteur: MAJ David Benton</p> <p><u>7. Reflecting the Comprehensive Approach in Pre-Deployment Preparation and Training</u> Moderators: Major General John Drewienkiewicz (ret), United Kingdom Colonel John Agolia, Peacekeeping and Stability Operations Institute Rapporteur: Ms Irene Klymchuk, ARAG</p> <p><u>8. Media Relations, Public Diplomacy, and Strategic Communications</u> Moderators: Commander Steve Tatham, Director (Select), Media Participation Advanced Research & Assessment Group Dr. Kiron Skinner, The Hoover Institution Rapporteur: Mr Mark Sharma, ARAG.</p>

1145	Break (Working Group chairs will use time to put together points for short presentation)	
1215	Reports from Working Groups	
1315	Lunch	
1445	Topical Remarks: The Honorable Hikmet Cetin , Former NATO Senior Representative in Afghanistan	
1515	Panel 3 – Institutional Changes to Deliver a Comprehensive Approach Moderator: Lieutenant General David Barno (Ret) , Director, Near East South Asia Center, National Defense University Panelists: Brigadier General Joseph McMenamin (Ret) , Deputy Assistant Secretary of Defense (Acting), Stability Operations Capabilities Mr. Richard Teuten , Head, Post-Conflict Reconstruction Unit, UK Department for International Development Brigadier General Antonello Vitale , Allied Command Transformation Mr. Alastair McKechnie , Country Director for Afghanistan, The World Bank <i>Topics:</i> <ul style="list-style-type: none"> • <i>Long-term reform both at the IO level (NATO and EU) and at the national level within inter-agency processes;</i> • <i>Lessons learned within national capitals for bringing more civil-military planning, training, and educations prior to crisis and war;</i> • <i>National efforts to transform militaries to conduct non-traditional operations.</i> 	
1645	Summary and Conclusion: Dr. John Rose , Director, George C. Marshall European Center for Security Studies	
1715	End of Conference	